## 11. INTEGER VARIABLES.

In applications, one is often led to seek integers $x_{1}, x_{2}, \cdots, x_{n}$ which maximize a linear function subject to linear constraints. For example, consider a hypothetical round-the-clock telephone switchboard where operators work on nine-hour shifts. Regulations require that each operator works on the same shift every day (or night). There are exactly eight shifts over the 24 -hour period:

| the first shift | $\cdots$ | midnight | till $9 A M$ |
| :--- | :--- | :--- | :--- | :--- |
| the second shift | $\cdots$ | $9 A M$ | till noon |
| the third shift | $\cdots$ | $6 A M$ | till $3 P M$ |
| the fourth shift | $\cdots$ | $9 A M$ | till $6 P M$ |
| the fifth shift | $\cdots$ | noon | till $9 P M$ |
| the sixth shift | $\cdots$ | $3 P M$ | till midnight |
| the seventh shift | $\cdots$ | $6 P M$ | till $3 A M$ |
| the eighth shift | $\cdots$ | $9 P M$ | till $6 A M$. |

The number of operators required at the switchboard varies with the time of day as indicated below:

| midnight | till $9 A M$ | $\cdots$ one operator |  |
| :--- | :--- | :--- | :--- |
| $6 A M$ | till $9 A M$ | $\cdots$ two operators |  |
| $9 A M$ | till | noon | $\cdots$ five operators |
| noon | till | $6 P M$ | $\cdots$ six operators |
| $6 P M$ | till | $9 P M$ | $\cdots$ three operators |
| $9 P M$ | till | midnight | $\cdots$ two operators. |

The task, of course, is to satisfy these requirements by as few operators as possible. Denoting by $x_{j}$ the number of operators working on the $j$-th shift, we are led to

$$
\begin{array}{ll}
\operatorname{minimize} & x_{1}+x_{2}+x_{3}+x_{4}+x_{5}+x_{6}+x_{7}+x_{8} \\
\text { subject to } & x_{1}+x_{7}+x_{8} \geq 1 \\
& x_{1}+x_{2}+x_{8} \geq 1 \\
& x_{1}+x_{2}+x_{8} \geq 1 \\
& x_{1}+x_{2}+x_{3} \geq 2 \\
& x_{2}+x_{3}+x_{4} \geq 5  \tag{1}\\
& x_{3}+x_{4}+x_{5} \geq 6 \\
& x_{4}+x_{5}+x_{6} \geq 6 \\
& x_{5}+x_{6}+x_{7} \geq 3 \\
& x_{6}+x_{7}+x_{8} \geq 2 \\
& x_{1}, x_{2}, x_{3}, x_{4}, x_{5}, x_{6}, x_{7}, x_{8} \geq 0
\end{array}
$$

The optimal solution of this LP problem is

$$
\begin{equation*}
x_{1}=x_{2}=\frac{1}{3}, x_{3}=\frac{4}{3}, x_{4}=\frac{10}{3}, x_{5}=x_{6}=\frac{4}{3}, x_{7}=x_{8}=\frac{1}{3} . \tag{2}
\end{equation*}
$$

For our application, these numbers are useless: we have forgotten to impose the natural requirement that

$$
\text { each } x_{j}=\text { integer } \quad(j=1,2, \cdots 8)
$$

Adding this "integrality constraint" to the constraints of (1) we obtain an integer linear programming problem (or an ILP problem for short); the optimal solution (2) of (1) is no longer feasible in the ILP problem. There are various ways of solving such problems; in this section, we shall confine ourselves to an elegant method developed by R. E. Gomory.

To begin with, note that the sum of the eight linear constraints in (1) reads

$$
3 \sum_{j=1}^{8} x_{j} \geq 26
$$

or, when divided by three,

$$
\sum_{j=1}^{8} x_{j} \geq \frac{26}{3}
$$

Hence every satisfactory schedule has to use at least $26 / 3$ operators. On the other hand, the number of operators used in any schedule is an integer. An integer not less than $26 / 3$ is necessarily at least nine; we conclude that a satisfactory schedule has to use at least nine operators. Note that the inquality

$$
\begin{equation*}
\sum_{j=1}^{8} x_{j} \geq 9 \tag{3}
\end{equation*}
$$

although implied by the linear constraints of (1) together with the ingegrality constraint, is not implied by the constraints of (1) alone: indeed, (2) satisfies the linear constraints of (1) but violates (3). Such an inequality is called a cutting plane or simply a cut. The concept of a cut is crucial for Gomory's algorithm.

To illustrate the algorithm, we shall

$$
\begin{align*}
& \text { minimize } 2 x_{1}+3 x_{2}+2 x_{3} \\
& \text { subject to } x_{1}+x_{2}+x_{3} \leq 8 \\
& 2 x_{1}-x_{2} \leq 3  \tag{4}\\
& x_{1}+x_{2}+x_{3} \leq 8 \\
& x_{1}, x_{2}, x_{3} \geq 0 \\
& x_{1}, x_{2}, x_{3}=\text { integer. }
\end{align*}
$$

In order to solve (4), we shall first consider the ordinary LP problem obtained from (4) by dropping the integrality constraint:

$$
\begin{array}{lll}
\operatorname{minimize} & 2 x_{1}+3 x_{2}+2 x_{3} \\
\text { subject to } & x_{1}+x_{2}+x_{3} & \leq 8 \\
& 2 x_{1}-x_{2} & \leq 3  \tag{5}\\
& & 3 x_{2}+x_{3} \\
& \leq 10 \\
& & x_{1}, x_{2}, x_{3}
\end{array} \leq 0 .
$$

It is not very likely that an optimal solution of (5) constraints of integers $x_{1}, x_{2}, x_{3}$; however, if such a solution does exist then it automatically constitutes an optimal solution of (4). Inspired by this observation, we shall proceed to solve (5). Applying the simplex method, we begin with the initial table

$$
\begin{array}{rlrl}
x_{4} & =8-x_{1}-x_{2}-x_{3} \\
x_{5} & =3-2 x_{1}+x_{2} \\
x_{6} & =10 & &  \tag{6}\\
\hline z & =3 x_{2}-x_{3} \\
\hline z & 2 x_{1}+3 x_{2}+2 x_{3}
\end{array}
$$

and, after three iterations, arrive at the final table

$$
\begin{align*}
x_{1} & =\frac{8}{3}+{ }_{3} x_{4}-\frac{2}{3} x_{5}-\frac{1}{3} x_{6} \\
x_{2} & =\frac{7}{3}+\frac{2}{3} x_{4}-\frac{1}{3} x_{5}-\frac{2}{3} x_{6} \\
x_{3} & =3-2 x_{4}+x_{5}+x_{6}  \tag{7}\\
\hline z & =\frac{55}{3}-\frac{4}{3} x_{4}-\frac{1}{3} x_{5}-\frac{2}{3} x_{6} .
\end{align*}
$$

The resulting optimal solution $(8 / 3,7 / 3,3)$ falis to satisfy the integrality constraint of (4). Nevertheless, the final able (7) contains valuable information which will bring us closer to solving (4). More precisely, it points out a cut.

The last row (7) tells us that every feasible solution of (5) satisfies the inequality $z \leq 55 / 3$. Therefore every feasible solution of (4), bring a feasible solution of (4) gives an integer value to $z$. That integer, not exceeding the non-integer $55 / 3$, will certainly not exceed 18. In short, every feasible solution of (4) satisfies the inequality

$$
\begin{equation*}
z=2 x_{1}+3 x_{2}+2 x_{3} \leq 18 . \tag{8}
\end{equation*}
$$

Note that (8) is not satisfied by every feasible solution of (5): indeed, ( $8 / 3,7 / 3,3$ ) violates (8). Hence (8) is a cut.

A more careful analysis of the last row of (7) will produce a stronger cut than (8). Indeed, that row may be written as

$$
\begin{equation*}
\left(z+x_{4}\right)+\left(\frac{1}{3} x_{4}+\frac{1}{3} x_{5}+\frac{2}{3} x_{6}\right)=\frac{55}{3} . \tag{9}
\end{equation*}
$$

For every feasible solution $\left(x_{1}, x_{2}, x_{3}\right)$ of (4), and for the corresponding values of $x_{4}, x_{5}, x_{6}, z$ defined by (6), the fiest bracket on the left-hand side of (9) is an integer and the second bracket is nonnegative. Thus for every feasible solution of (4), the quantity $z+x_{4}$ is an integer not exceeding $55 / 3$; we conclude that every feasible solution of (4) satisfies the inequality

$$
\begin{equation*}
z+x_{4} \leq 18 \tag{10}
\end{equation*}
$$

Clearly, (10) is a stronger cut than (8). Substituting for $z$ and $x_{4}$ from (6), we may express (10) in terms of the original variables as

$$
\begin{equation*}
x_{1}+x_{2}+x_{3} \leq 10 . \tag{10'}
\end{equation*}
$$

Now we are led to consider a new LP problem obtained by adding the cut (10') to the constraints of (5):

$$
\begin{array}{lll}
\operatorname{minimize} & 2 x_{1}+3 x_{2}+2 x_{3} \\
\text { subject to } & x_{1}+x_{2}+x_{3} & \leq 8 \\
& 2 x_{1}-x_{2} & \leq 10  \tag{11}\\
& & 3 x_{2}+x_{3} \\
& x_{1}+2 x_{2}+x_{3} & \leq 10 \\
& & x_{1}, x_{2}, x_{3}
\end{array} \leq 0 .
$$

This problem and (5) are related to (4) in a similar way. Indeed, every feasible solution of (4) is a feasible solution of (11); conversely, every integer feasible solution of (11) is a feasible solution of (4). In addition, the two problems (4) and (11) have the same objective function. Linear programming
problems with these properties are called relaxations of (4). As before, we shall proceed to solve (11) with the aim of obtaining either an optimal solution of (4) or a new cut.

It would be silly and inefficient to solve (11) from scratch. Indeed, this problem has been obtained by adding a new constraint to the problem (5) that we have already solved. In such a situation, the dual simplex method is called for: we shall add to (7) a formula expressing the new slack variable in terms of the nonbasic variables $x_{4}, x_{5}, x_{6}$ and then we shall pivot to restore primal feasibility. From (), we may express the new slack variable as

$$
x_{7}=10-x_{1}-2 x_{2}-x_{3} ;
$$

substituting for $x_{1}, x_{2}$ and $x_{3}$ from (6), we may convert this formula into the desired form. However, there is an easy direct way of expressing $x_{7}$ in terms of $x_{4}, x_{5}$ and $x_{6}$. Indeed, from the identity (9) we see that out cut (10) is equivalent to

$$
\frac{1}{3} x_{4}+\frac{1}{3} x_{5}+\frac{2}{3} x_{6} \geq \frac{1}{3}
$$

and so

$$
x_{7}=-\frac{1}{3}+\frac{1}{3} x_{4}+\frac{1}{3} x_{5}+\frac{2}{3} x_{6} .
$$

Hence the new table reads

$$
\begin{aligned}
x_{1} & =\frac{8}{3}+{ }_{3}^{3} x_{4}-{ }_{3} x_{5}-\frac{1}{3} x_{6} \\
x_{2} & =\frac{7}{3}+\frac{2}{3} x_{4}-\frac{1}{3} x_{5}-\frac{2}{3} x_{6} \\
x_{3} & =3-2 x_{4}+x_{5}+x_{6} \\
x_{7} & =-\frac{1}{3}+\frac{1}{3} x_{4}+\frac{1}{3} x_{5}+\frac{2}{3} x_{6} \\
\hline z & =\frac{55}{3}-\frac{4}{3} x_{4}-\frac{1}{3} x_{5}-\frac{2}{3} x_{6} .
\end{aligned}
$$

Pivoting (with $x_{7}$ leaving and $x_{6}$ entering) we obtain

$$
\begin{align*}
x_{6} & =\frac{1}{2}-\frac{1}{2} x_{4}-\frac{1}{2} x_{5}+\frac{2}{3} x_{7} \\
x_{1} & =\frac{5}{2}+\frac{1}{2} x_{4}-\frac{1}{2} x_{5}-\frac{1}{2} x_{7} \\
x_{2} & =2+x_{4} \\
x_{3} & =\frac{7}{2}-\frac{5}{2} x_{4}+\frac{1}{2} x_{5}+\frac{3}{2} x_{7}  \tag{12}\\
\hline & z
\end{align*}
$$

This table describes an optimal solution (5/2, 2, 7/2) of (11) which fails to satisfy the integrality constraint of (4). Note that the current value of $z$ is an integer and so the last row of (12) yields no cut. However, nothing prebents us from applying the cut-producing technique to, say, the row that express $x_{1}$ in (12). That row may be written as

$$
\begin{equation*}
\left(x_{1}-x_{4}\right)+\left(\frac{1}{2} x_{4}+\frac{1}{2} x_{5}+\frac{1}{2} x_{7}\right)=\frac{5}{2} . \tag{13}
\end{equation*}
$$

As before, we conclude that every feasible solution of (4) satisfies the inequality

$$
x_{1}-x_{4} \leq 2 ;
$$

adding this cut to the constraints of (11) we obtain a new relaxation of (4). We may formulate the new relaxation explicitly as

$$
\leq 0 .
$$

However, it is not necessary to do that. In order to solve (14), we only have to extract from (13) a formula for the new variable $x_{8}$ in terms of $x_{4}, x_{5}, x_{7}$, then add this formula to (12) and apply the dual simplex method. Hence we begin with the table

$$
\begin{aligned}
x_{6} & =\frac{1}{2}-\frac{1}{2} x_{4}-\frac{1}{2} x_{5}+\frac{2}{3} x_{7} \\
x_{1} & =\frac{5}{2}+\frac{1}{2} x_{4}-\frac{1}{2} x_{5}-\frac{1}{2} x_{7} \\
x_{2} & =2+x_{4} \\
x_{3} & =\frac{7}{2}-\frac{5}{2} x_{4}+\frac{1}{2} x_{5}+\frac{3}{2} x_{7} \\
x_{8} & =-\frac{1}{2}+\frac{1}{2} x_{4}+\frac{1}{2} x_{5}+\frac{1}{2} x_{7} \\
\hline & z=18-x_{4}-x_{7} .
\end{aligned}
$$

Then we pivot, with $x_{8}$ leaving and $x_{5}$ entering, and obtain

$$
\begin{array}{rllllll}
x_{5} & =1-x_{4} & -x_{7} & + & 2 x_{8} \\
x_{6} & = & & 2 x_{7} & - & x_{8} \\
x_{1} & =2+x_{4} & & - & x_{8} \\
x_{2} & =2+x_{4} & -x_{7} & \\
x_{3} & =4-3 x_{4}+x_{7} & +x_{8} \\
\hline & z & =18-x_{4} & -x_{7} & .
\end{array}
$$

This time, luck is finally on our side: the last table describes an optimal solution $(2,2,4)$ of (14). This solution consists of integers and so it constitutes an optimal solution of (4).

The cut-producing technique illustrated above applies to all the problems with "all integer data". These are the problems

$$
\begin{array}{llll}
\operatorname{minimize} & \sum_{j=1}^{n} c_{j} x_{j} & & \\
\text { subject to } & \sum_{j=1}^{n} a_{i j} x_{j} & \leq b_{i} & (i=1,2, \cdots, m)  \tag{15}\\
& x_{j} & \geq 0 & (j=1,2, \cdots, n) \\
& x_{j} & =\text { integer } & (j=1,2, \cdots, n)
\end{array}
$$

such that all the numbers $a_{i j}, b_{i}$ and $c_{j}$ are integers. The "all integer" property guarantees that, for every choice of integers $x_{1}, x_{2}, \cdots, x_{n}$, all the slack variables $x_{n+1}, x_{n+2}, \cdots, x_{m}$ and the objecive function $z$ assume integer values.

In order to provide an overview of Gomory's algorithm, we shall solve another ILP problem with all-integer data:

$$
\begin{array}{lll}
\operatorname{minimize} & x_{1} & +x_{2} \\
\text { subject to } & 7 x_{1}-3 x_{2} \leq 7 \\
& -2 x_{1}+3 x_{2} \leq 3  \tag{16}\\
& & x_{1}, x_{2} \geq 0 \\
& & x_{1}, x_{2}=\text { integer. }
\end{array}
$$

Dropping the integrality constraint form (16), we obtain its relaxation

$$
\begin{array}{lll}
\operatorname{minimize} & x_{1} & +x_{2} \\
\text { subject to } & 7 x_{1} & -3 x_{2} \leq 7 \\
& -2 x_{1}+3 x_{2} \leq 3 \\
& & x_{1}, x_{2} \geq 0
\end{array}
$$

Solving this LP problem by the simplex method, we arrive at the final table

$$
\begin{aligned}
x_{1} & =2-\frac{1}{5} x_{3}-\frac{1}{5} x_{4} \\
x_{2} & =\frac{7}{3}-\frac{2}{15} x_{3}-\frac{7}{15} x_{4} \\
\hline z & =\frac{13}{3}-\frac{1}{3} x_{3}-\frac{2}{3} x_{4}
\end{aligned}
$$

For moment, let us consider the feneral situation when we have arrived at the final table for some relaxation of an ILP problem (15) with all-integer data. Denoting by $N$ the set of "nonbasic subscripts" we may write the last row of that table as

$$
\begin{equation*}
z=v-\sum_{j \in N} d_{j} x_{j} . \tag{17}
\end{equation*}
$$

If $v$ is not an integer then (17) may be used to produce a cut. Indeed, writing $\lfloor t\rfloor$ for the largest integer not exceeding $t$ (so that $\lfloor 1 / 2\rfloor=0,\lfloor-1 / 3\rfloor=-1$, etc.) we may write (17) as

$$
\begin{equation*}
\left(z+\sum_{j \in N}\left\lfloor d_{j}\right\rfloor x_{j}\right)+\sum_{j \in N}\left(d_{j}-\left\lfloor d_{j}\right\rfloor\right) x_{j}=v \tag{18}
\end{equation*}
$$

IF $\left(x_{1}, x_{2}, \cdots, x_{n}\right)$ is a deasible solution of (15) then first bracket has an integer value whereas the second bracket has a nonnegatibe value. We conclude that every feasible solution of (15) satisfies the inequality

$$
\begin{equation*}
z+\sum_{j \in N}\left\lfloor d_{j}\right\rfloor x_{j} \leq\lfloor v\rfloor ; \tag{19}
\end{equation*}
$$

this inequality is our cut. Adding (19) to the constraints of the previous relaxation, we obtain a new relaxation of (15). In order to solve this relaxation, we first observe that (19) is equivalent to

$$
\sum_{j \in N}\left(d_{j}-\left\lfloor d_{j}\right\rfloor\right) x_{j} \geq v-\lfloor v\rfloor
$$

and so its slack variable (say $x_{k+1}$ ) can be expressed as

$$
\begin{equation*}
x_{k+1}=(\lfloor v\rfloor-v)+\sum_{j \in N}\left(d_{j}-\left\lfloor d_{j}\right\rfloor\right) x_{j} . \tag{20}
\end{equation*}
$$

Then we add (20) to our last table and apply the dual simplex method to restore primal feasibility. It is important to note that, for every choice of integers $x_{1}, x_{2}, \cdots, x_{n}$, the new variable $x_{k+1}$ assumes an integer value. That may not be obvious from (20); however, it does follow quite easily from the equivalent formula

$$
x_{k+1}=\lfloor v\rfloor-z-\sum_{j \in N}\left\lfloor d_{j}\right\rfloor x_{j} .
$$

Returing to our example, we add the formula

$$
x_{5}=-\frac{1}{3}+\frac{1}{3} x_{3}+\frac{2}{3} x_{4}
$$

to our last able and apply the dual simplex method. One iteration (with $x_{5}$ leaving and $x_{3}$ entering) leads to

$$
\begin{aligned}
x_{1} & =\frac{9}{5}+\frac{1}{5} x_{4}-\frac{3}{5} x_{5} \\
x_{2} & =\frac{11}{5}-\frac{1}{15} x_{4}-\frac{2}{5} x_{5} \\
x_{3} & =1-2 x_{4}+3 x_{5} \\
& z=4-x_{5} .
\end{aligned}
$$

That table brings up the general problem of finding a cut when $z$ has an integer value.
In that general case, we may assume that at least one of the original variables $x_{1}, x_{2}, \cdots, x_{n}$ has a non-integer value. (If that is not the case then we are done: since the optimal solution of the last relaxation consists of integers, it constitutes an optimal solution of the ILP problem.) The row expressing that variable,

$$
x_{i}=b-\sum_{j \in N} a_{j} x_{j},
$$

may be written as

$$
\left(x_{i}+\sum_{j \in N}\left\lfloor a_{j}\right\rfloor x_{j}\right)+\sum_{j \in N}\left(a_{j}-\left\lfloor a_{j}\right\rfloor\right) x_{j} \leq b
$$

and yields the cut

$$
x_{i}+\sum_{j \in N}\left\lfloor a_{j}\right\rfloor x_{j} \leq\lfloor b\rfloor
$$

which is equivalent to

$$
\sum_{j \in N}\left(a_{j}-\left\lfloor a_{j}\right\rfloor\right) x_{j} \geq b-\lfloor b\rfloor .
$$

The new slack variable

$$
x_{k+1}=(\lfloor b\rfloor-b)+\sum_{j \in N}\left(a_{j}-\left\lfloor a_{j}\right\rfloor\right) x_{j}
$$

assumes integer values for every choice of integers $x_{1}, x_{2}, \cdots, x_{n}$; indeed, we have

$$
x_{k+1}=\lfloor b\rfloor-x_{i}-\sum_{j \in N}\left\lfloor a_{j}\right\rfloor x_{j} .
$$

The whole procedure is no different from that of deriving cuts from the formula for $z$. In fact, any row with a non-integer absolute term can be used to produce a cut. The row that is actually used is called the source row.

Returning to our example once again, we let the $x_{i}$-row be the source row. Thus we add

$$
x_{6}=-\frac{4}{5}+\frac{4}{5} x_{4}+\frac{3}{5} x_{5}
$$

to our last table and then apply the dual simplex method. After two iterations we obtain the table

$$
\begin{aligned}
x_{5} & =\frac{2}{9}+{ }_{9}^{9} x_{3}+{ }_{9}^{5} x_{6} \\
x_{4} & =\frac{5}{6}-\frac{1}{6} x_{3}+\frac{5}{6} x_{6} \\
x_{1} & =\frac{11}{6}-\frac{1}{6} x_{3}-\frac{1}{6} x_{6} \\
x_{2} & =\frac{35}{18}-\frac{1}{18} x_{3}+\frac{7}{18} x_{6} \\
\hline z & =\frac{34}{9}-\frac{2}{9} x_{3}-{ }_{9}^{9} x_{6} .
\end{aligned}
$$

This table illustrates a minor feature of the algorithm that has not come up so far: note that for every choice of nonnegative $x_{3}$ and $x_{6}$, the variable $x_{5}$ assumes a positive value. The constraint $x_{5} \geq 0$, being implied by $x_{3} \geq 0$ and $x_{6} \geq 0$, is superflous and so we may delete the $x_{5}$ row from the last table without affecting the problem. More generally, from a final table for some relaxation, we may delete a row

$$
x_{i}=b+\sum_{j \in N} d_{j} x_{j}
$$

as long as $x_{i}$ is a "superflous slack" variable (that is, as long as $i>n$ and $d_{j}>0$ for each $j \in N$ ). Of course, the deletion is purely optional; the only motivation behind it is the desire to decrease the size of the table and to avoid unnecessary caluculations in the future. Deleting the $x_{5}$-row from the last table we obtain

$$
\begin{aligned}
x_{4} & =\frac{5}{6}-\frac{1}{6} x_{3}+\frac{5}{6} x_{6} \\
x_{1} & =\frac{11}{6}-\frac{1}{6} x_{3}-\frac{1}{6} x_{6} \\
x_{2} & =\frac{35}{18}-\frac{1}{18} x_{3}+\frac{7}{18} x_{6} \\
\hline z & =\frac{34}{9}-\frac{2}{9} x_{3}-\frac{5}{9} x_{6} .
\end{aligned}
$$

Letting the $z$-row be the source row, we add

$$
x_{7}=-\frac{7}{9}+\frac{2}{9} x_{3}+\frac{5}{9} x_{6} .
$$

After one iteration of the dual simplex method, we obtain

$$
\begin{aligned}
& x_{3}=\frac{7}{2}-{ }_{2}^{5} x_{6}+{ }_{\overline{2}}^{2} x_{7} \\
& x_{1}=\frac{5}{4}+\frac{1}{4} x_{6}-\frac{3}{4} x_{7} \\
& x_{2}=\frac{7}{4}-\frac{1}{4} x_{6}-\frac{1}{4} x_{7} \\
& \begin{array}{r}
x_{4}=\frac{1}{4}+{ }_{4}^{5}{ }_{4} x_{6}-{ }_{4}^{3}{ }_{4} x_{7} \\
z=3-x_{7} .
\end{array}
\end{aligned}
$$

Letting the $x_{2}$-row be the source row, we add

$$
x_{8}=-\frac{3}{4}+\frac{1}{4} x_{6}+\frac{1}{4} x_{7} .
$$

After two iterations of the dual simplex method, we obtain

$$
\begin{aligned}
x_{7} & =\frac{4}{7}+\frac{1}{7} x_{3}+\frac{10}{7} x_{8} \\
x_{6} & =\frac{17}{7}-\frac{1}{7} x_{3}+\frac{18}{7} x_{8} \\
x_{1} & =\frac{10}{7}-\frac{1}{7} x_{3}-\frac{3}{7} x_{8} \\
x_{2} & =1 \\
x_{4} & =\frac{20}{7}-\frac{2}{7} x_{3}+\frac{15}{7} x_{8} \\
z & =\frac{17}{7}-\frac{1}{7} x_{3}-\frac{10}{7} x_{8}
\end{aligned}
$$

Now the superfluous $x_{7}$-row may be deleted. Then, letting the $z$-row be the source row, we add

$$
x_{9}=-\frac{3}{7}+\frac{1}{7} x_{3}+\frac{3}{7} x_{8} .
$$

After one iteration of the dual simplex method, we obtain

$$
\begin{aligned}
x_{3} & =3-3 x_{8}+7 x_{9} \\
x_{6} & =2+3 x_{8}-x_{9} \\
x_{1} & =1-x_{9} \\
x_{2} & =1-x_{8} \\
x_{4} & =2+3 x_{8}-2 x_{9} \\
\hline z & =2-x_{8}-x_{9} .
\end{aligned}
$$

This table describes an optimal solution $(1,1)$ of $(16)$.
The reader may find it illuminating to review our second example in terms of geometry. The feasible region of the first relaxation of (16) is depicted below.


The small circles represent points with integer coodinates $x_{1}, x_{2}$; it is obvious that (16) has only four feasible solutions: $(0,0),(0,1),(1,0)$ and $(1,1)$. Solving (16), we have introduced five cuts in a succession. Here they go, expressed in terms of $x_{1}$ and $x_{2}$ :

$$
\begin{array}{lllll}
\text { the first cut } & \cdots & x_{1} & +x_{2} \leq 4 \\
\text { the second cut } & \cdots & -x_{1}+3 x_{2} & \leq 4 \\
\text { the third cut } & \cdots & x_{1} & +x_{2} \leq 3 \\
\text { the fourth cut } & \cdots & & x_{2} \leq 1 \\
\text { the fifth cut } & \cdots & x_{1} & & \leq 1 .
\end{array}
$$

Introducing each new cut in this sequence, we have obtained a new relaxation of (16); its feasible region resulted by "cutting off" a part of the feasible region of the previous relation. This process is illustrated below.


Figure 1: After the first cut


Figure 2: After the second cut

Finally, let us touch upon the question of "finite termination": it is conceivable that the algorithm, as we have described it so far, might keep on producing cuts in an endless sequence and never terminate. (However, the author must confess that he does not know any example where this actually happens.) Gomory has shown how to avoid such a misfortune by careful choices of the source rows [ ]. We shall not reproduce his proof.

This section ends on a sour note. True, the cutting plane algorithm always terminates. However, the sequence of cuts that is creates is usually very long, often too long to handle. Somewhat paradoxically, quite unsophistcated methods for solving ILP problems whose efficiency comes anywhere near to, say, that of the simplex method. In fact, there are results [ ], [ ] in the theory of "computational complexity" which strongly suggest that there is no "efficient" algorithm for solving the


Figure 3: After the third cut


Figure 4: After the fourth cut


Figure 5: After the fifth cut

ILP problems. With the present level of computer technology, about 200 variables seems to be the upper bound on the size of ILP problems that can be solved within a reasonable time. (Of course, if the problems exhibit certain special structures then there may be efficient algorithms which exploit those special structures; such algorithms push the limits much farther.)

